## The grantmaking/social investment cycle

This process provides an overview of a grantmaking cycle for social investors

01	<ul> <li>Determine the grantmaking/social investment opportunity</li> <li>Assess local contexts and conditions through a community lens and research political, social, cultural, institutional and geographic aspects to understand local cultures, customs, risks and potential opportunities.</li> <li>Assess community needs, opportunities, priorities and resources.</li> </ul>
02	<ul> <li>Engagement – confirm the grantmaking/social investment opportunity</li> <li>Engage with internal and external stakeholders to confirm investment opportunities and priorities, identify partners and collaborators, and confirm development and investment approaches.</li> </ul>
03	<ul> <li>Investor/grantmaker strategy</li> <li>Determine investor objectives to ensure the creation of social capital and shared value.</li> <li>Identify development priorities where social investment can deliver the biggest contribution to achieve meaningful impact and return on investment.</li> <li>Determine budget and resource requirements to address social issues and systems coherently.</li> </ul>
04	<ul> <li>Due diligence</li> <li>Determine development objectives.</li> <li>Determine grantmaking criteria and funding principles.</li> <li>Confirm strategic outcomes, roles and responsibilities.</li> </ul>
05	<ul> <li>Design</li> <li>Design programmes/interventions based on research and identified community needs.</li> <li>Design indicators to measure progress, impact and return on investment.</li> </ul>
06	<ul> <li>Implementation and monitoring</li> <li>Monitor programmes, activities, outputs and outcomes.</li> <li>Monitor implementation partners and processes.</li> <li>Obtain feedback and input from programme beneficiaries.</li> </ul>
07	<ul> <li>Evaluation and programme management</li> <li>Conduct an evaluation to determine the effectiveness, efficiency, relevance, impact and sustainability of the programme and test whether strategic objectives were met.</li> </ul>
08	<ul> <li>Determining impact and return on investment</li> <li>Conduct impact and return on investment assessment of development programmes, investment portfolios and strategic objectives.</li> </ul>
09	<ul> <li>Learning</li> <li>Document lessons learned from the monitoring and evaluation process to ensure best practice and inform future grantmaking decisions.</li> </ul>
10	Reporting  • Share outcomes, impact and return on investment with internal and external stakeholders.



## **CONTACT INFO**

www.nextgeneration.co.za